

Appendix 1: CONSULTANTS / INTERIMS SUMMARY OCTOBER - DECEMBER 2014

INTERIM	Q2	Q3	Q4
Total number	27	24	
Contracted for up to 1 year	16	16	
Contracted for 1 - 2 years	7	5	
Contracted 2 years +	4	3	
Average daily rate	£ 486.00	£ 438.00	
Actual cost in 1 year	£ 2,627,212.00	£ 2,106,756.00	
Annual cost off set against established post	£ 533,070.00	£ 332,208.00	

SUMMARY			
	Total	Annual cost	Off Contract cost
Q2	65	£ 6,149,306.00	£ 1,575,260.00
Q3	58	£ 5,618,426.00	£ 816,900.00
Q4			

CONSULTANTS - TRANSFORMATION PROJECTS	Q2	Q3	Q4
Total number	18	16	
Contracted for up to 1 year	10	12	
Contracted for 1 - 2 years	5	2	
Contracted 2 years +	3	2	
Average daily rate	£ 570.00	£ 584.00	
Actual cost in 1 year	£ 1,774,088.00	£ 1,870,582.00	

CONSULTANTS - ADDITIONAL SUPPORT	Q2	Q3	Q4
Total number	20	18	
Contracted for up to 1 year	12	8	
Contracted for 1 - 2 years	6	9	
Contracted 2 years +	2	1	
Average daily rate	£ 438.00	£ 455.00	
Actual cost in 1 year	£ 1,748,006.00	£ 1,641,088.00	